Lancashire Combined Fire Authority Monday, 24 June 2024 at 10.30 am in Washington Hall, Service Training Centre, Euxton

# Minutes

# Present:

N Hennessy (Chair)

# Councillors

S Serridge (Vice-Chair)	H Khan
U Arif	Z Khan MBE
G Baker	S Morris
P Britcliffe	D O'Toole
S Clarke	M Pattison
M Clifford	P Rigby
F De Molfetta	M Salter
M Desai	J Shedwick
D Howarth	J Singleton
J Hugo	D Smith
T Hurn	R Woollam
F Jackson	B Yates

1/24	Appointment of Chair
	The Clerk invited nominations for the appointment of Chair for 2024/25. County Councillor Singleton proposed County Councillor O'Toole which was seconded by County Councillor Woollam. County Councillor Serridge proposed County Councillor Hennessy which was seconded by Councillor Hugo. The Clerk held a named vote with the second nomination; County Councillor Hennessy taken first, 14 members voted in favour and 11 against.
	The motion was therefore CARRIED and it was:
	<b>Resolved</b> : That County Councillor Hennessy be appointed Chair of the Combined Fire Authority for 2024/25.
2/24	Appointment of Vice Chair
	The Chair invited nominations for the appointment of Vice-Chair for 2024/25. County Councillor Hennessy proposed County Councillor Serridge which was seconded by County Councillor Z Khan MBE. County Councillor Clarke proposed County Councillor Shedwick which was seconded by Councillor Hurn. The Clerk held a named vote with the second nomination; County Councillor Shedwick taken first, 11 voted in favour and 14 against. The Clerk then held a named vote for the first nomination; County Councillor Serridge, 15 members voted in favour, 7 against and

	3 abstained.
	The motion was therefore CARRIED and it was:
	<b>Resolved</b> : That Country Councillor Serridge be appointed Vice-Chair of the Combined Fire Authority for 2024/25.
3/24	Chair's Welcome and Introduction
	The Chair thanked Members for their support and took the opportunity to thank the outgoing Chair, County Councillor O'Toole for his professionalism, enthusiasm, and love of the Combined Fire Authority (CFA). She recognised that both County Councillors O'Toole and Shedwick had been very respectful of her position as spokesperson for the majority opposition.
	The Chair acknowledged that there would be a period of change for Lancashire Fire and Rescue Service (LFRS) with the retirement of both the Chief Fire Officer (CFO) and Director of People and Development, and plans to build a world class Training Centre.
	The Chair welcomed County Councillor Serridge as Vice Chair of the authority and took the opportunity to welcome returning Member Frank De Molfetta, and new Members County Councillor's Usman Arif, Mark Clifford, and Blackburn with Darwen Council Member, Councillor Mustafa Desai. She highlighted, especially for new Members, the value of attending the Leadership Essentials – Fire and Rescue training available through the Local Government Association (LGA).
4/24	Composition of CFA
	<b>Resolved</b> : That the Composition approved by the 3 Constituent Authorities for 2024/25 for the Combined Fire Authority be noted and endorsed, and the new Members appointed by Lancashire County Council and Blackburn with Darwen Council to serve on the CFA for 2024/25 be welcomed.
5/24	Apologies for Absence
	None received.
6/24	Disclosure of Pecuniary and non-Pecuniary Interests
	None received.
7/24	Appointment of Chairs and Vice-Chairs Committees
	The Chair, County Councillor Hennessy presented the proposed Chairs and Vice-Chairs for the Authority's Committees and Working Groups. The Chair proposed an amendment to the Chair and Vice-Chair of Performance Committee with County Councillor Frank De Molfetta proposed as Chair and County Councillor Hasina Khan as Vice-Chair.

It was noted that the Chair and Vice-Chair of the Strategy Group were the Chair and Vice-Chair of the Authority.

In response to a query from Councillor Desai as to whether independent Members would be appointed on committees, the Clerk explained that, due to the political balance of the CFA, parties of a single Member would not be allocated any places on Committees. It was highlighted by the Chair that any Members were welcome to attend committee meetings as member of the public, however, County Councillor Howarth stated that Members should be able to attend as a Member of the Fire Authority and not a member of the public.

**Resolved**: That in accordance with Standing Order 5.1(b) of the Authority, the following Members be appointed as Chairs and Vice-Chairs of Committees and Working Groups of the CFA for 2024/25:

Appeals Committee	Chair Vice-Chair	County Councillor M Pattison County Councillor M Salter
Audit Committee	Chair Vice-Chair	County Councillor M Clifford County Councillor J Shedwick
Performance Committee	Chair Vice-Chair	County Councillor F De Molfetta County Councillor H Khan
Planning Committee	Chair Vice-Chair	Councillor J Hugo County Councillor N Hennessy
Resources Committee	Chair Vice-Chair	County Councillor S Serridge County Councillor M Pattison
Member Training & Development Working Group	Chair Vice-Chair	Councillor D Smith County Councillor S Morris
Resources Sub-Committee for Injury Pensions	Chair	County Councillor F De Molfetta
Service HQ Relocation Working Group	Chair	County Councillor D O'Toole

ii) That the Authority confirmed appointment of the following four Member Champions for 2024/25 as:-

- Community Safety County Councillor Matthew Salter;
- Equality, Diversity and Inclusion Councillor Zamir Khan MBE;
- Health & Wellbeing County Councillor Hasina Khan;
- Road Safety Councillor Fred Jackson.

8/24	Representation on Outside Bodies
	The Authority was requested to determine its representation on outside bodies for the 2024/25 municipal year.
	The Chair approved Councillor Hugo's request to attend meetings of the Local Government Association pending her reselection for the upcoming year, as previously.
	Resolved:
	i) That County Councillor N Hennessy, Chair of the Authority be authorised to cast the Authority's vote at the LGA Annual General Assembly;
	<ul> <li>That County Councillors N Hennessy and S Serridge (as Chair and Vice-Chair of the Authority) be appointed to the Local Government Association Fire Commission;</li> </ul>
	<ul> <li>iii) That County Councillor N Hennessy, Chair of the Authority can authorise additional representation(s) to either the LGA Fire Commission or the Fire Services Management Committee as appropriate;</li> </ul>
	<ul> <li>iv) That 2 members of the Labour Group and 1 member of the Conservative Group County Councillors N Hennessy, S Serridge and D O'Toole as Chair, Vice-Chair and main Opposition Spokesperson) be appointed to serve as representatives</li> </ul>
	<ul> <li>on the North West Fire Forum for 2024/25;</li> <li>v) That County Councillors N Hennessy and S Serridge (as Chair and Vice-Chair of the Authority) be appointed as North West Fire Control Directors for 2024/25.</li> </ul>
9/24	Minutes of Previous Meeting
	<b>Resolved</b> : That the Minutes of the last meeting held on 22 April 2024 be confirmed and signed by the Chair.
10/24	Minutes of meeting Monday 05 February 2024 of Planning Committee
	<b>Resolved</b> : That the proceedings of the Planning Committee held on Monday 05 February 2024 be noted and endorsed.
11/24	Minutes of meeting Wednesday 06 March 2024 of Performance Committee
	<b>Resolved</b> : That the proceedings of the Performance Committee held on Wednesday 06 March 2024 be noted and endorsed.
12/24	Minutes of meeting Wednesday 27 March 2024 of Resources Committee
	<b>Resolved</b> : That the proceedings of the Resources Committee held on Wednesday 27 March 2024 be noted and endorsed.
13/24	Minutes of meeting Thursday 28 March 2024 of Audit Committee
	Resolved: That the proceedings of the Audit Committee held on Thursday 28 March

14/24	Proposed changes to TOR for Resources, Performance and Planning
	Committees
	The Clerk to the Authority presented a report for Members to consider minor amendments to the Terms of Reference of the Resources, Performance and Planning Committees which represented minor changes to reflect certain recruitment processes being reserved to the full Authority, and to reflect changes in labelling for
	those committees with responsibilities to the Community Risk Management Plan.
	Members were aware that it could be difficult to organise a recruitment sub- committee, despite requiring the appointment of three members, whereby until 2022 seven members were required. In maintaining the requirements of the Constitutional Contractual and Procedural Standing Orders, this would enable the Authority to expedite any recruitment practices, especially in the event of an emergency or if action was required quickly, to avoid any impact that additional delay could have upon the ability of the Authority and the Service to conduct business. Such change would serve to improve resilience and would be consistent with the Constitutional Contractual and Procedural Standing Orders, which also required the appointment of the Chief Fire Officer, Clerk and Treasurer to the Authority to be a matter reserved to the full Authority.
	The Clerk highlighted to Member that the changes were to the terminology from IRMP (Integrated Risk Management Plan) to CRMP (Community Risk Management Plan), and a minor change to recruitment with the Resources Terms of Reference.
	The Terms of Reference for the Audit and Appeals Committee, as well as the operating procedures for the Strategy Group would remain the same, following review, and remain appropriate and proportionate to the needs of the Authority in conducting its business.
	<b>Resolved</b> : - That the Authority approved the amendments to the Terms of Reference for the Resources, Performance and Planning Committees.
15/24	Programme of meetings 2025/26
	County Councillor Arif asking if all meetings were held in the morning and the Chair confirmed that they were.
	<b>Resolved</b> : That the proposed programme of meetings for the Combined Fire Authority for 2025/26 be agreed as: -
	23 April 2025 18 June 2025 (Annual Meeting of the CFA) 10 September 2025
	10 December 2025
	23 February 2026 (Budget Meeting)

16/24	Annual Safety Health and Environment Annual Report 2023/24
	The Authority considered the Annual Safety, Health and Environment Report for Lancashire Fire and Rescue Service (LFRS) covering the period 1 April 2023 to 31 March 2024.
	As the body with ultimate responsibility for staff health, safety and environmental compliance it was important that all CFA Members were aware of performance in this respect. The report therefore provided a summary of overall progress and performance in respect of accidents and near misses, carbon emissions and environmental performance, health and wellbeing initiatives, together with a look forward to planned improvement areas for 2024/25. The report summarised the arrangements in place to deliver the Service's Safety, Health and Environment Policy and provided a summary of safety, health and environment performance data. It included the reporting on occupational safety, health and environmental issues that had arisen during the period 1 April 2023 to 31 March 2024.
	<b>External Audit of HSE Management Systems 2024</b> Since initial certification in November 2011 surveillance visits had been conducted annually with re-certification every 3 years to maintain external certification of the Health and Safety and Environment Management Systems. In February and March 2023, the auditor from British Assessment Bureau (BAB) carried out an audit against the International Standards for health and safety ISO 45001:2018 and environment ISO 14001:2015. The audit scope for both standards was 'The Provision of Fire, Rescue and Supporting Services across Lancashire'. This broad scope encompasses all LFRS activities with audit visits to the Service Headquarters (SHQ) site, Service Training Centre (STC), four fire stations operating different duty systems together with several supporting departments. Continued certification was granted without any non-conformance and 1 opportunity for improvement was identified. Improvement actions during 2023/24 were identified in the report.
	<b>Health and Safety Performance</b> During 2023/24 there were 97 accidents, 85 near misses and 11 RIDDOR events. The report provided a summary of the total accident and ill-health statistics for 2023/24. Comparison against the previous 8 year's performance data showed an overall downward trend from absence following work related injury/illness however the figures reported in 2018/19, 2020/21 and 2021/22 had seen a smaller number of staff away from work for long term absence which related to safety events which had impacted the overall performance.
	Health and Wellbeing In September 2023 LFRS launched Peer Support Ambassadors to bolster its peer support network. Colleagues who volunteered to be a Peer Support Ambassador attended a 2-hr workshop about active listening, signposting, raising awareness of mental health and reducing the stigma around mental conversations. Workshops would be held every year to increase the number of peer supporters available. The focus of mental health awareness training across the Service was personal

focus of mental health awareness training across the Service was personal resilience; building and maintaining. This also supported the Service's continued embedding of ISO 45003, with the introduction of a 12-month pilot of a co-developed programme (with the Fire Fighters Charity). The aim of the programme was to

increase personal resilience of staff and included elements of positive psychology, relaxation coping strategies and suicide awareness. There were specific operational elements that included operational shared experiences, responding to mental health related incidents and a more detailed awareness of the impact of trauma on individuals. The programme had received positive feedback within LFRS and interest from other Fire and Rescue Services across the UK.

With the success of last year's wellbeing events planning day, members of the peer support network (TRiM, Wellbeing Support Dog handlers, Peer Support Ambassadors) came together to develop the Wellness Events calendar for 2024/25. Each month one of the peer supporters would lead a wellness event, supported by fellow peer supporters.

### Firefighter PPE Contamination

Work on PPE contamination continued during 2023/24 progressing actions identified after the gap analysis of the University of Central Lancashire (UCLAN), "Minimising Firefighters' Exposure To Toxic Fire Effluents – Interim Best Practice Report". At the Service Training Centre, leading facilities for the management of contamination during Breathing Apparatus (BA) training continued to be embedded, with the dirty to clean workflow designed into the building to allow staff to remove any harmful residues after training. At the start of 2024, the Service had begun to consider how it can reduce the impacts of contaminants from live fire burns at the initial design stage for new training facilities which were planned for the Training Centre site. As an additional enhancement in 2023/24 the Service had introduced at the Service Training Centre, the De-Wipe After Fire Hair & Body Wash. This product was formulated to assist removal of Polycyclic Aromatic Hydrocarbons (PAHs) present in soot, dirt and smoke. Following some positive feedback from our firefighters on this product, the Service would undertake a further evaluation of this product across fire stations.

# **Environmental Performance**

The current Carbon Management Plan included a target of 40% carbon emission reduction by March 2030 from a baseline of 4352 tonnes of CO<sup>2</sup> in 2007/08. The Service had achieved an overall reduction of 25.4% by March 2023 which related to measured carbon emissions for gas, electric and fleet vehicle fuel. Separately water was currently seeing a 30% reduction from baseline year (which was not as high as the 46% reduction shown in 2018/19). Data was shared with stations allowing comparisons to be made by station over several years. It was noted that LFRS had submitted a bid for the Public Sector Low Carbon Skills Fund, which if successful, would support the Service in progressing building audits for the majority of the estate, considering suitability for carbon reduction and energy generation measures.

The total waste created in 2023/24 was 105.7, including increases from 2022/23 of 7.7% for general waste and 5.2% for dry mixed recyclable waste. The overall recycling rate across the Service remained very good at 34%.

The Service continued to support the Firefighters Charity with 24 fire stations currently having recycling banks on site. In 2023/24 the banks collected over 48.5 tonnes of textiles. This has raised £10,294 for the charity.

During 2023/24, to reduce waste, the Service had introduced a number of promotions around its new 'Waste Less' branding which included reusable drinks cups for meeting areas, which had begun at Service Headquarters, and each station had been provided with a uniform repair kit to avoid uniform being thrown away for simple repairable defects. The Service now had 45 Environmental Champions across the Service and other Service-wide promotions included Plastic Free July, Cycle to Work Day, Recycle Week, Energy Saving Week, and Earth Hour.

Over the last year, the Service had increased its staff skills base on environmental aspects using the programmes offered by the Institute of Environmental Management and Assessment (IEMA). The Assistant SHE Advisor completed the Level 5 IEMA Certificate in Environmental Management, following which their application for Practitioner Membership of IEMA was successful. The Environment and Sustainability Group (formally Carbon Management Team) had developed a new Environmental Sustainability Plan which to launch during 2024/25. This plan would outline LFRS' current position and its vision for reaching net zero emissions.

# A look ahead to 2024/25

The report also detailed key safety, health and environmental priorities for 2024/25 which included: refreshing the LFRS safety, health and environment policy statement; maintaining certified standards; continuing to implement the Health, Safety and Wellbeing 5-year Plan and progress aspirational development items; focus on safety, health and environmental issues to enhance internal checks; reducing accidents and related sickness absence; engage and support Environmental Champions to assist the continued reduction of carbon emissions from energy and fuel use and reduce waste collected and increase waste recycled; delivering the programme of wellbeing promotional and awareness activities; examining current arrangements for supporting staff dealing with traumatic operational incidents; refreshing fitness equipment issued to fire station gyms; launching the Service's new approach to decarbonisation of buildings and vehicle fleet to replace the existing Carbon Management Plan; and reviewing the Service's position against further released guidance and best practice arrangements.

Councillor Hugo asked for further information in relation to the RIDDOR event which involved a member of the public. The Deputy Chief Fire Officer (DCFO) advised that this incident related to a vulnerable person who climbed onto a Fire Engine which resulted in a minor injury.

**Resolved**: That the Authority noted and endorsed the report and associated safety, health and environment performance outcomes.

# 17/24 **Policy on Dealing with Habitual and Vexatious Complaints - Annual Update**

At its meeting held 20 June 2016 the Authority adopted a formal Policy on Dealing with Habitual and Vexatious Complaints (resolution 13/16 refers) which was fair and proportionate, yet which did not prevent genuine complaints from being properly investigated and fair and equitable outcomes promulgated.

On an annual basis the Clerk and Chief Fire Officer reviewed the status of complainants judged to be unreasonably persistent or vexatious and reported this to

	the Authority. In addition, each year the Clerk reviewed the Policy, as now presented. This year's review concluded that the effectiveness of the Policy was demonstrable, accordingly the Policy remained appropriate, proportionate and effective to the needs of Members, Officers and staff.
	During the previous 12 months there had been no complainants judged to be unreasonably persistent or vexatious.
	Resolved: That the report be noted and endorsed.
18/24	Member Champion Activity Report
	The concept of Member Champions was introduced in December 2007. A review of the areas of focus for Member Champions was considered at the Authority meeting held in June 2017 where new areas of responsibility were agreed. The current Member Champions and their areas of responsibility were:
	<ul> <li>Community Safety – Vacated by Councillor Jean Rigby – new member champion appointed County Councillor Matthew Salter</li> <li>Equality, Diversity and Inclusion – Councillor Zamir Khan MBE;</li> <li>Health and Wellbeing – County Councillor John Singleton JP;</li> <li>Road Safety – County Councillor Ron Woollam.</li> </ul>
	Reports relating to the activity of the Member Champions were provided on a regular basis to the Authority. This report related to activity for the period up to 23 June 2024. During this period all had undertaken their respective role in accordance with the defined terms of reference.
	County Councillor O'Toole took the opportunity to acknowledge the work of Councillor J Rigby's who had been a member of the Authority for almost 17 years. County Councillor O'Toole highlighted that Councillor J Rigby was an excellent champion who took the role very seriously, was reliable and would be sadly missed by all at the authority. The Chair agreed and expressed her thanks to Councillor J Rigby and other members that have left the authority; Councillors Beavers, Dad and Mein.
	Member Champions went through the detail of their reports and expressed thanks to the officers who supported them in their roles.
	County Councillor Woollam commented that he had been delighted to be a Member Champion and thanked the Road Safety Team for all their hard work over the last couple of years.
	County Councillor Howarth asked for clarification on the figures for measured carbon emissions as the report stated that there had been a 25% reduction from the baseline but a 1% increase. County Councillor Singleton JP advised that the service was working to address the increase and the overall reduction was still a positive. The DCFO confirmed the service had seen a significant decline but a slight increase last year and referred to page 129 of the agenda pack where there was information regarding the Service's carbon journey since 2007/2008.

	The Chair expressed her thanks to all champions.
	<b>Resolved</b> : That the Authority noted the report and acknowledged the work of the respective Champions.
19/24	Fire Protection Reports
	The report summarised Lancashire Fire and Rescue Service prosecutions pertaining to fire safety offences under the Regulatory Reform (Fire Safety Order) 2005 and set out convictions resulting from arson incidents which had progressed via the criminal justice process.
	There were currently three cases in the court system. Of these, one was set for sentencing on 01 July 2024 in Crown Court with the other two set for plea and case management hearings on 11July 2024. One of these cases had a trial start date set for 30 June 2025 for 10 days. A fourth case was currently awaiting a Magistrates Court date following summons. Protection teams continued to investigate and build files in relation to eleven further cases where offences were believed to have been committed, which involved a number of premises types as outlined in the report.
	An update on fire protection and business support was included in the report. Members noted that 3,372 Business Fire Safety Checks (BFSCs) had been undertaken during the 2023/24 performance year, with 452 deemed unsatisfactory and triaged by protection teams with both informal and formal enforcement taken. A total of 790 BFSCs had been undertaken in quarter 4, with 103 deemed unsatisfactory.
	Members noted that Lancashire Fire and Rescue Service continued to carry out inspections using the Risk Based Intervention Programme. Circa 2,300 audits had been undertaken in total during the 2023/24 performance year which had resulted in 164 formal enforcement notices and 24 prohibitions.
	Members also noted there was one arson conviction during the period, whereby, following a guilty plea to arson with recklessness as to whether life was endangered, the defendant was sentenced to 2 years imprisonment, suspended for 21 months and ordered to attend 30 hours rehabilitation activity.
	County Councillor Shedwick expressed his appreciation and thanks to all officers.
	Resolved: That the Authority noted and endorsed the report.
20/24	Operational Incidents of Interest
	The report provided Members with information relating to operational incidents of note over the period 1 April 2024 – 31 May 2024. As the operational period had been very busy, the report detailed only the larger deployments or more complex incidents. As a result, some incidents that Members had been made aware of locally, may not have formed part of the report. Full details of the following incidents were provided in the report:

- Eight fire engines attended a commercial building fire in Blackburn (6/4/2024)
- Fatal building fire in Thornton Cleveleys (19/4/2024)
- Six fire engines tackled a commercial building fire in Poulton (23/4/2024)
- Person struck by Train in Parbold (25/4/2024)
- Firefighters responded to wildfire in Bacup (30/4/2024)
- Firefighters responded to fatal RTC on the M58 (17/5/2024)
- Firefighters responded to fatal RTC in Whitewell Bottom, Rossendale (19/5/2024)
- Firefighters responded to reports of a person trapped in a cave in Leck (20/5/2024)

County Councillor David O'Toole highlighted that operational incidents was one of the most important items on the agenda and represented just the 'tip of the iceberg' of incidents attended and the difficulties faced by firefighters. The Chief Fire Officer (CFO) agreed and advised that during this reporting period over 4000 incidents have been reported with approximately 18,000 incidents per annum

**Resolved:** That the Authority noted and endorsed the report.

Group Manager Liam Wilson (GM) gave a presentation to members on the commercial building fire at Witton Business Park, Blackburn.

GM Wilson advised that the site entrance of the commercial property was opposite the entrance to Witton Park. The initial call was received at 19:26 hrs on 6 April 2024 with flames visible from the roof of the building. There was initial attendance of 4 pumps, supported by a Flexi Duty Officer (FDO) and a Tactical Advisor, which was then increased to 8 pumps, 2 Aerial Ladder Platforms (ALP's), a High Volume Pump (HVP), a Drone, a Command Unit and a Welfare Unit. In total over 65 firefighters were involved in dealing with the incident.

There were a number of hazards and considerations which included a large thick smoke plume, rapid fire spread, gas cylinders present, signs of structural collapse, the presence of an electric substation and gas supply and signs of asbestos. There were access difficulties with a river running along one side of the building and a wall and fence along another side, additionally there was a loaded HGV blocking access.

The priorities were gathering intelligence from site representatives and police in relation to youths reported in the area immediately prior to incident, evacuating surrounding businesses and an Easter fayre taking place at Witton Park, establishing water supplies including a HVP at Witton Park, preventing fire spread by removing the loaded HGV, identifying hazards and removing 30 gas cylinders and requesting Electricity Northwest to attend, considering environmental impact, fire investigation and maintaining Firefighter safety.

There was a multiagency response from Lancashire Constabulary, North West Ambulance Service, Blackburn with Darwen Council emergency planning and building control, Environmental Agency, Cadent Gas, Electricity North West and United Utilities. Members were shown a video which showed the extent of the fire.

	The next meeting of the Authority would be held on Monday <b>16 September 2024</b> at 10:30am at the Training Centre, Euxton.
22/24	Resolved: That the current position be noted. Date of Next Meeting
	The Monitoring Officer confirmed that there had been no complaints since the last meeting.
21/24	Member Complaints
	The Chair thanked GM Wilson and the officers involved.
	County Councillor Arif thanked all officers involved and stated that it was interesting to see all the work that goes into incidents. He suggested there be more emphasis on social media and investment in this area so the Service could reach a larger audience. GM Wilson advised that Group Managers work closely with the services Communications Team throughout incidents and they aspired to imbed improvements
	The Chair asked how the fire had started. GM Wilson advised that investigations were still ongoing but it was possibly deliberate.
	The Chair asked which locations the pumps came from that attended the incident. GM Wilson explained that the eight pumps were deployed from Blackburn, Darwen, Accrington, Burnley, Bamber Bridge and Chorley. The ALPs were from Hyndburn and Preston, and the HVP came from Burnley.
	Councillor Desai asked how the service kept those in the vicinity informed. GM Wilson explained that the service had declared an Operation Merlin multi-agency incident which supported a multi-agency communication strategy. Additionally, the Service kept the community updated with images, communication online and door to door updates.
	LFRS maintained consistent warning and informing media messages, a Facebook post that provided the initial details, incident updates and a link to the website received 5,153 engagements and had 30,650 impressions, the Twitter post had 9,801 impressions and 368 engagements and the LFRS website incident report received 5,103 views.
	GM Wilson explained that this was a protracted incident with LFRS working alongside partners for 9 days to determine the involvement of persons, continue to monitor for hot spots to prevent reignition, complete the fire investigation, conduct a controlled demolition and maintain the safety cordon whilst minimising the impact upon the local businesses and communities. This included reducing road closures to one lane to reduce the impact on the local community. The incident was officially closed on 15 April 2024.

23/24	Exclusion of Press and Public
	<b>Resolved:</b> That the press and members of the public be excluded from the meeting during consideration of the following items of business on the grounds that there would be a likely disclosure of exempt information as defined in the appropriate paragraph of Part 1 of Schedule 12A to the Local Government Act 1972, indicated under the heading to the item.
24/24	Succession arrangements for Chief Fire Officer
	(Paragraph 1)
	The CFO welcomed new members to the authority and thanks County Councillors O'Toole and Shedwick for their service as Chair and Vice Chair of the authority. The CFO then welcomed County Councillors Hennessy and Serridge as the newly elected Chair and Vice Chair of the authority.
	<b>Resolved:</b> The authority approved the recommendations outlined in the report.

M Nolan Clerk to CFA

LFRS HQ Fulwood